

勝獅貨櫃企業有限公司 SINGAMAS CONTAINER HOLDINGS LIMITED HKEx Stock Code 0716

IGAMAS

Interim Report 2007

The Board of Directors (the "Board"/"Directors") of Singamas Container Holdings Limited (the "Company"/ "Singamas") is pleased to announce the unaudited consolidated interim results of the Company and its subsidiaries (collectively referred to as the "Group") for the six months ended 30th June, 2007 as follows:

	For the six months ended 30th June,		F	or the year ended	l 31st December,	
			· · ·			
	2007	2006	2006	2005	2004	2003
	(US\$)	(US\$)	(US\$)	(US\$)	(US\$)	(US\$)
Revenue	755,800,000	268,354,000	924,011,000	842,936,000	532,793,000	450,712,000
Profit from operations	25,080,000	17,182,000	30,549,000	57,404,000	32,538,000	29,723,000
Profit attributable to						
equity holders of the						
Company	16,283,000	10,858,000	18,096,000	44,899,000	39,636,000	20,370,000
Earnings per share	2.66 cents	1.78 cents	2.96 cents	7.35 cents	7.37 cents	4.07 cents
Net asset value per share	39.49 cents	36.18 cents	37.00 cents	35.29 cents	29.57 cents	19.98 cents
Equity attributable to						
equity holders of						
the Company	241,344,000	221,148,000	226,146,000	215,714,000	180,737,000	104,378,000
Bank balances and cash	102,462,000	67,815,000	80,659,000	102,604,000	69,466,000	44,485,000
Total borrowings (Note)	429,744,000	348,298,000	332,829,000	158,402,000	108,437,000	119,203,000
Current ratio	1.15 to 1	1.26 to 1	1.17 to 1	2.16 to 1	1.35 to 1	1.30 to 1
Gearing ratio	1.78	1.58	1.47	0.73	0.60	1.14
Net debt to equity ratio	1.36	1.27	1.12	0.26	0.22	0.72
Interest coverage ratio	3.29	5.25	3.24	10.52	19.63	13.12

# FINANCIAL HIGHLIGHTS

Note: Total borrowings represent the aggregate amount of interest-bearing borrowings.





## **INDEPENDENT REVIEW REPORT**

### **TO THE BOARD OF DIRECTORS OF SINGAMAS CONTAINER HOLDINGS LIMITED** (Incorporated in Hong Kong with limited liability)

### INTRODUCTION

We have reviewed the interim financial information set out on pages 3 to 14 which comprises the condensed consolidated balance sheet of Singamas Container Holdings Limited as of 30th June, 2007 and the related condensed consolidated income statement, statement of changes in equity and cash flow statement for the six-month period then ended and certain explanatory notes. The Main Board Listing Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and Hong Kong Accounting Standard ("HKAS") 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants. The directors are responsible for the preparation and presentation of this interim financial information in accordance with HKAS 34. Our responsibility is to express a conclusion on this interim financial information based on our review, and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

### **SCOPE OF REVIEW**

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Hong Kong Institute of Certified Public Accountants. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

### CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the interim financial information is not prepared, in all material respects, in accordance with HKAS 34.

**Deloitte Touche Tohmatsu** Certified Public Accountants Hong Kong 29th August, 2007



# CONDENSED CONSOLIDATED INCOME STATEMENT

For the six months ended 30th June, 2007

		Six months ended 30th June		
		2007	2006	
		(unaudited)	(unaudited)	
	Notes	US\$′000	US\$'000	
Revenue	3	755,800	268,354	
Other income		1,881	3,541	
Changes in inventories of finished goods and work in pro-	gress	46,136	27,417	
Raw materials and consumables used		(666,206)	(235,240)	
Staff costs		(38,552)	(16,773)	
Depreciation and amortisation expense		(7,939)	(5,335)	
Other expenses		(66,040)	(24,782)	
Profit from operations		25,080	17,182	
Finance costs		(13,803)	(5,359)	
Investment income		654	551	
Changes in fair value of derivative financial instruments		8,321	835	
Share of results of associates		256	1,301	
Share of results of jointly controlled entities		471	(504)	
Profit before taxation		20,979	14,006	
Income tax expense	4	(2,634)	(1,428)	
Profit for the period		18,345	12,578	
Attributable to:				
Equity holders of the Company		16,283	10,858	
Minority interests		2,062	1,720	
		18,345	12,578	
Earnings per share	б	US2.66 cents	US1.78 cents	



# CONDENSED CONSOLIDATED BALANCE SHEET

As at 30th June, 2007

	Notes	As at 30th June, 2007 (unaudited) <i>US\$'000</i>	As at 31st December, 2006 (audited) <i>US\$'000</i>
ASSETS			
Non-current assets			
Property, plant and equipment Patents Goodwill Interests in associates Interests in jointly controlled entities Available-for-sale investments Prepaid lease payments Deferred tax assets Other assets	7	172,965 982 5,598 12,898 20,105 3,174 53,730 1,977 665	169,315 1,120 5,598 13,261 19,664 3,174 53,992 1,979 489
		272,094	268,592
Current assets Inventories Trade receivables Prepayments and other receivables Amounts due from fellow subsidiaries Amounts due from associates Amounts due from jointly controlled entities	8 9 10	328,123 294,853 166,167 341 11 384	240,875 179,884 183,061 270 11 475
Amount due from a related company Tax recoverable Derivative financial instruments Prepaid lease payments Pledged deposit Bank balances and cash		1,669 152 13,540 1,230 64 102,462	879 185 7,535 1,221 - 80,659
		908,996	695,055
Total assets		1,181,090	963,647
EQUITY AND LIABILITIES		1,101,050	505,047
Capital and reserves			
Share capital Share premium Accumulated profits Other reserves	14	7,844 98,011 120,112 15,377	7,844 98,011 106,345 13,946
Equity attributable to equity holders of the Company		241,344	226,146
Minority interests		54,825	43,135
Total equity		296,169	269,281
Non-current liabilities			
Bank borrowings Deferred payable	13	90,000 1,992	99,037 1,992
		91,992	101,029
Current liabilities		222.404	120 700
Trade payables Accruals and other payables Bills payable	11 12	233,484 85,855 125,739	130,788 91,085 130,427
Amount due to ultimate holding company Amounts due to associates Amounts due to jointly controlled entities		4 2,985 32	1,611 2,283 71
Bank borrowings Deferred payable Tax payable	13	339,744 200 4,886	233,792 200 3,080
in payane		792,929	593,337
Total liabilities		884,921	694,366
Total equity and liabilities		1,181,090	963,647
וסלמו בקעונץ מווע וומטוונובא		1,101,090	903,047

# CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the	six	months	ended	30th	June,	2007
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	Share capital US\$'000	Share premium U\$\$'000	Exchange translation reserve US\$'000	General reserve US\$'000	Development   reserve US\$'000	Revaluation reserve US\$'000	Share options reserve US\$'000	Accumulated	Total Attributable to equity holders of the Company US\$'000	Minority interests US\$'000	<b>Total</b> US\$'000
At 1st January, 2006 (audited)	7,844	98,011	1,160	6,417	2,071	-	-	100,211	215,714	39,252	254,966
Exchange differences arising on translation of foreign operations recognised directly in equity Profit for the period	-	-	297 -	-	-	-	-	- 10,858	297 10,858	120 1,720	417 12,578
Total recognised income for the period	-	-	297	-	-	-	-	10,858	11,155	1,840	12,995
Increase in fair value of a former jointly controlled entity attributable to the Group	_	_	-	-	-	1,361	_	-	1,361	_	1,361
Partial disposal of a subsidiary Capital contribution from	-	-	-	-	-	-	-	-	-	3,949	3,949
minority interests	-	-	-	-	-	-	-	-	-	1,512	1,512
Dividends paid to minority interests	-	-	-	-	-	-	-	-	-	(3,135)	(3,135)
Dividends recognised as distribution Transfer from accumulated profits	-	-	-	_ 1,044	- 430	-	-	(7,082) (1,474)	(7,082) _	-	(7,082)
At 30th June, 2006 (unaudited)	7,844	98,011	1,457	7,461	2,501	1,361	-	102,513	221,148	43,418	264,566
Attributable to : – The Company and subsidiaries – Associates – Jointly controlled entities	7,844 _ _	98,011 _ _	869 241 347	6,355 643 463	2,063 20 418	1,361 _ _	- - -	67,619 3,906 30,988	184,122 4,810 32,216	43,418 _ _	227,540 4,810 32,216
	7,844	98,011	1,457	7,461	2,501	1,361	-	102,513	221,148	43,418	264,566
At 1st January, 2007 (audited)	7,844	98,011	2,358	7,701	2,526	1,361	-	106,345	226,146	43,135	269,281
Exchange differences arising on translation of foreign operations recognised directly in equity Profit for the period	-	-	1,001 _	-	-	- -	-	- 16,283	1,001 16,283	345 2,062	1,346 18,345
Total recognised income for the period	-	-	1,001	-	-	-	-	16,283	17,284	2,407	19,691
Recognition of equity-settled share-based payments Partial disposal of a subsidiary Capital contribution from	- -	- -	-	- -	-	- -	262	- -	262	_ 10,683	262 10,683
minority interests	_	-	_	-	-	-	-	_	-	410	410
Dividends paid to minority interests	-	-	-	-	-	-	-	-	-	(1,810)	(1,810)
Dividends recognised as distribution	-	-	-	-	-	-	-	(2,348)	(2,348)	-	(2,348)
Transfer from accumulated profits	-	-	-	116	52	-	-	(168)	-	-	
At 30th June, 2007 (unaudited)	7,844	98,011	3,359	7,817	2,578	1,361	262	120,112	241,344	54,825	296,169
Attributable to : - The Company and subsidiaries - Associates	7,844	98,011 -	1,893 531	6,689 656	2,136 20	1,361	262	84,289 4,350	202,485 5,557	54,825	257,310 5,557
<ul> <li>Jointly controlled entities</li> </ul>	-	-	935	472	422	-	-	31,473	33,302	-	33,302
	7,844	98,011	3,359	7,817	2,578	1,361	262	120,112	241,344	54,825	296,169

Pursuant to the relevant People's Republic of China ("PRC") regulations applicable to the Group's PRC subsidiaries, associates and jointly controlled entities, these entities have to provide for the PRC statutory reserves before declaring dividends to their shareholders as approved by the board of directors. The reserves, which include general reserve and development reserve, are not distributable until the end of the operation periods of the respective entities, at which time any remaining balance of the reserves can be distributed to shareholders upon liquidation of the subsidiaries, associates and jointly controlled entities. The general reserve can be used to offset accumulated losses of the entities. The general reserve and development reserve can be used to increase capital upon approval from the PRC relevant authorities. The distributable profits of the subsidiaries, associates and jointly controlled entities are determined based on their accumulated profits calculated in accordance with the PRC accounting rules and regulations.



# CONDENSED CONSOLIDATED CASH FLOW STATEMENT

For the six months ended 30th June, 2007

	Six months en	Six months ended 30th June,		
	2007	2006		
	(unaudited)	(unaudited)		
	US\$'000	US\$'000		
Net cash used in operating activities	(74,567)	(155,392)		
Net cash from (used in) investing activities:				
Proceeds from disposal of property, plant and equipment	271	52		
Increase of property, plant and equipment	(10,244)	(38,437)		
Cash inflow arising on acquisition of subsidiaries	(10)211)	5,985		
Proceed on partial disposal of a subsidiary	11,902	4,121		
Other investing cash flows	1,305	9,533		
	3,234	(18,746)		
Net cash from financing activities:				
New bank loans raised	281,226	180,759		
Repayment of bank loans	(184,311)	(38,227)		
Capital contribution from minority interests	410	1,512		
Dividends paid to minority interests	(1,810)	(3,135)		
Other financing cash flows	(2,348)	(1,512)		
	(2,340)	(1,512)		
	93,167	139,397		
Net increase (decrease) in cash and cash equivalents	21,834	(34,741)		
Cash and cash equivalents at 1st January	80,659	102,604		
Effect of foreign exchange rate changes	(31)	(48)		
	(31)	(+0)		
Cash and cash equivalents at 30th June	102,462	67,815		
Balance of cash and cash equivalents represented by:				
Bank balances and cash	102,462	67,815		



# NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

### **1 BASIS OF PREPARATION**

The condensed consolidated financial statements have been prepared in accordance with the applicable disclosure requirements of Appendix 16 of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange") and with Hong Kong Accounting Standard 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA").

### 2 PRINCIPAL ACCOUNTING POLICIES

The condensed consolidated financial statements have been prepared under the historical cost convention except for certain financial instruments which are measured at fair values.

The accounting policies adopted in the condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual financial statements for the year ended 31st December, 2006.

In the current interim period, the Group has applied, for the first time, a new standard, amendment and interpretations ("INTs") (new "HKFRSs") issued by the HKICPA, which are effective for the Group's financial year beginning 1st January, 2007.

The adoption of these new HKFRSs had no material effect on the results or financial position of the Group for the current or prior accounting periods. Accordingly, no prior period adjustment has been recognised.

The Group has not early applied the following new standards or INTs that have been issued but are not yet effective. The Directors anticipate the application of these standards or INTs will have no material impact on the results and the financial position of the Group.

HKAS 23 (Revised)	Borrowing Cost <sup>1</sup>
HKFRS 8	Operating Segments <sup>1</sup>
HK(IFRIC) – INT 11	HKFRS 2 – Group and Treasury Share Transactions <sup>2</sup>
HK(IFRIC) – INT 12	Service Concession Arrangements <sup>3</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1st January, 2009

<sup>2</sup> Effective for annual periods beginning on or after 1st March, 2007

<sup>3</sup> Effective for annual periods beginning on or after 1st January, 2008



### **3** SEGMENT INFORMATION

#### **Business segments**

For management purpose, the Group is currently organised into three operating divisions – manufacturing, container depot/terminal and mid-stream. These divisions are the basis on which the Group reports its primary segment information.

Principal activities are as follows:

Manufacturing	-	manufacturing of marine dry freight containers, refrigerated containers, collapsible flatrack containers, other specialised containers, container parts and chassis.
Container depot/terminal	-	provision of container storage, repair and trucking services, serving as a freight station, container/cargo handling and other container related services.
Mid-stream	-	provision of mid-stream services.

Segment information about these businesses is presented below:

			Contr	ibution to		
	Re	evenue	profit fro	m operations		
	Six mo	onths ended	Six mo	onths ended		
	30th June,	30th June,	30th June,	30th June,		
	2007	2006	2007	2006		
	US\$'000	US\$′000	US\$′000	US\$′000		
Manufacturing	739,783	251,778	20,900	12,308		
Container depot/terminal	10,846	9,769	3,115	3,160		
Mid-stream	5,171	6,807	1,065	1,714		
	755,800	268,354	25,080	17,182		



### 3 SEGMENT INFORMATION (Continued)

#### **Geographical segments**

The following table provides an analysis of the Group's revenue by geographical market, irrespective of the origin of the goods/services:

	Rev	Revenue		
	Six mon	Six months ended		
	30th June,	30th June,		
	2007	2006		
	US\$′000	US\$'000		
	256 205	57.050		
United States	256,305	57,059		
Hong Kong	192,788	43,452		
Europe	123,860	60,184		
Singapore	55,607	9,795		
South Korea	51,030	19,674		
PRC (other than Hong Kong and Taiwan)	42,581	21,682		
Taiwan	13,119	17,223		
Middle East	2,076	15,204		
Others	18,434	24,081		
	755,800	268,354		

### 4 INCOME TAX EXPENSE

Hong Kong Profits Tax is calculated at 17.5% (2006: 17.5%) of the estimated assessable profit for the period. Taxation on overseas operations is calculated on the estimated assessable profits for the period at the rates of taxation prevailing in the jurisdictions in which the Group operates.

	Six mont	Six months ended		
	30th June,	30th June,		
	2007	2006		
	US\$′000	US\$′000		
Current tax:				
Hong Kong Profits Tax	1,651	210		
Overseas taxation	981	1,110		
	2,632	1,320		
Deferred tax:				
Current year	2	108		
	2,634	1,428		



#### 5 DIVIDENDS

	Six mont	ths ended
	30th June,	30th June,
	2007	2006
	US\$′000	US\$′000
Dividends recognised as distribution during the period:		
Final dividend approved for the year ended 31st December, 2006: HK3 cents		
(for the year ended 31st December, 2005:		
HK9 cents) per ordinary share	2,348	7,082

The Directors have resolved on 29th August, 2007 to declare an interim dividend of HK6 cents (2006: HK4 cents) per ordinary share, totalling US\$4,692,000 (2006: US\$3,141,000) for the six months ended 30th June, 2007.

#### 6 EARNINGS PER SHARE

The calculation of earnings per share attributable to the ordinary equity holders of the Company is based on the following data:

	Six mont	hs ended
	30th June,	30th June,
	2007	2006
	US\$'000	US\$′000
Earnings:		
Earnings for the purpose of calculating earnings per share	16,283	10,858
Number of shares:		
Number of ordinary shares for the		
purpose of calculating earnings per share	611,228,760	611,228,760

No dilutive earnings per share is presented as the Company has no dilutive potential ordinary shares for the current and prior periods.

#### 7 MOVEMENTS IN PROPERTY, PLANT AND EQUIPMENT

During the period, the Group spent US\$10,244,000 (2006: US\$38,437,000) to construct new manufacturing plants and to upgrade its manufacturing, container depot/terminal and mid-stream facilities.



#### 8 INVENTORIES

	As at	As at
	30th June,	31st December,
	2007	2006
	US\$'000	US\$′000
Raw materials	190,786	149,674
Work in progress	26,077	16,286
Finished goods	111,260	74,915
	328,123	240,875

The cost of sales recognised during the period was US\$694,671,000 (2006: US\$245,760,000).

#### 9 TRADE RECEIVABLES

A defined credit policy is maintained within the Group. The general credit terms are agreed with each of its trade customers depending on the relationship with the Group and the creditworthiness of the customers. The general credit term ranges from 30 days to 120 days.

The following is an aging analysis of trade receivables:

	As at	As at
	30th June,	31st December,
	2007	2006
	US\$′000	US\$'000
0 to 30 days	159,646	100,506
31 to 60 days	79,842	45,329
61 to 90 days	37,923	19,410
91 to 120 days	15,032	12,951
Over 120 days	2,410	1,688
	294,853	179,884

### **10 PREPAYMENTS AND OTHER RECEIVABLES**

As at 30th June, 2007, the Group advanced US\$77,821,000 (31st December, 2006 : US\$105,595,000) to certain suppliers as deposits for raw materials purchases.



#### 11 TRADE PAYABLES

The following is an aging analysis of trade payables:

	As at	As at
	30th June,	31st December,
	2007	2006
	US\$'000	US\$'000
0 to 30 days	98,395	61,252
31 to 60 days	50,709	22,851
61 to 90 days	31,056	18,280
91 to 120 days	20,449	16,085
Over 120 days	32,875	12,320
	233,484	130,788

#### 12 BILLS PAYABLE

The following is an aging analysis of bills payable :

	As at	As at
	30th June,	31st December,
	2007	2006
	US\$′000	US\$′000
0 to 30 days	41,474	61,407
31 to 60 days	46,229	38,777
61 to 90 days	32,911	22,180
91 to 120 days	5,125	4,708
Over 120 days	-	3,355
	125,739	130,427

#### **13 BANK BORROWINGS**

During the period, the Group obtained new bank loans in the amount of US\$281,226,000 and repaid bank loans totaled US\$184,311,000. The loans bear interest at market rates and are repayable over a period of three years. The proceeds were used to finance the working capital of the Group during the period.

#### 14 SHARE CAPITAL

On 1st June, 2007, an ordinary resolution of the Company was passed to increase the authorised share capital of the Company from HK\$75,000,000 to HK\$100,000,000 by the creation of 250,000,000 new ordinary shares of HK\$0.10 each. Such new shares shall rank pari passu in all respects with the existing shares of the Company.



### 15 SHARE-BASED PAYMENTS

During the period, 20,300,000 share options were granted on 28th June, 2007 to the eligible Directors and employees of the Group. The fair value of the options determined at the date of grant using the Binomial option pricing model ranged from HK\$1.62 to HK\$2.52. Share option expense of US\$262,000 (2006: nil) was recognised for the six months ended 30th June, 2007.

The following assumptions were used to calculate the fair values of share options:

Closing share price at the date of grant	HK\$5.25
Exercise price	HK\$5.14
Vesting period:	
Tranche 1	from 28th June, 2007 to 27th June, 2008
Tranche 2	from 28th June, 2007 to 27th June, 2009
Tranche 3	from 28th June, 2007 to 27th June, 2010
Option life	10 years
Expected volatility	48%
Semi-annual dividend yield	1%
Risk-free interest rate	4.78%

The Binomial option pricing model has been used to estimate the fair values of the options. The variables and assumptions used in computing the fair values of the share options are based on the Directors' best estimate. The value of an option varies with different variables of certain subjective assumptions.

### 16 TOTAL ASSETS LESS CURRENT LIABILITIES AND NET CURRENT ASSETS

The Group's total assets less current liabilities and the Group's net current assets as at 30th June, 2007 amounted to US\$388,161,000 (31st December, 2006 : US\$370,310,000) and US\$116,067,000 (31st December, 2006 : US\$101,718,000) respectively.

### 17 PARTIAL DISPOSAL OF A SUBSIDIARY

In January 2007, the Company completed its disposal of 20%, 7% and 2% equity interest of Hui Zhou Pacific Container Co., Ltd. to China Shipping Investment Co., Ltd., Mitsubishi Corporation and Mitsubishi Corporation (Hong Kong) Limited, respectively. Gain on partial disposal of a subsidiary of US\$1,219,000 was recognised for the six months ended 30th June, 2007.

### **18 CONTINGENT LIABILITIES**

	As at	As at
	30th June,	31st December,
	2007	2006
	US\$′000	US\$′000
Guarantees for bank facilities utilised by a jointly controlled entity	3,100	2,240



	As at	As at
	30th June,	31st December,
	2007	2006
	US\$′000	US\$′000
Capital expenditure in respect of the acquisition of property, plant and equipment contracted but not provided for	6,995	11,781
Capital expenditure in respect of investment in a jointly controlled entity contracted but not provided for	676	-
	7,671	11,781

### 20 RELATED PARTIES TRANSACTIONS

During the period, the Group entered into the following transactions with related parties:

	Six mont	hs ended
	30th June,	30th June,
	2007	2006
	US\$′000	US\$'000
Sales to ultimate holding company ( <i>note</i> )	9,940	16,494
Sales to a fellow subsidiary (note)	1,254	1,026
Sales to a related company (note)	3,224	3,464
Rental income received from a fellow subsidiary (note)	30	35

Note: The fellow subsidiaries are Pacific International Lines (China) Ltd. and PIL Logistics (China) Ltd. in which Pacific International Lines (Private) Limited ("PIL"), a substantial shareholder of the Company, also the ultimate holding company of the Company, has 100% effective interest. The related company is Pacific International Lines (H.K.) Limited, in which Messrs. Chang Yun Chung, Teo Siong Seng and Teo Tiou Seng, Directors, have beneficial interests.

The balances with related parties are disclosed in the condensed consolidated balance sheet. All such balances are subject to normal credit terms of 30 days to 90 days.

Compensation of key management personnel

The remuneration of Directors and other members of key management during the period was as follows:

	Six months ended	
	30th June,	30th June,
	2007	2006
	US\$'000	US\$′000
Short-term benefits	631	911
Post-employment benefits	16	17
Share-based payments	200	-
	847	928

The remuneration of Directors and key executives is reviewed by the remuneration committee having regard to the performance of individuals and market trends.

# **BUSINESS REVIEW**

For the six months ended 30th June, 2007, the Group reported consolidated revenue of US\$755,800,000, an increase of 181.6% over the same period last year. Consolidated net profit attributable to equity holders of the Company increased by 50% to US\$16,283,000 with earnings per share reaching US2.66 cents (2006: US1.78 cents).

With large number of new container vessels being delivered in the next few years and increasing world trade, new container demand has been strong. During the period under review, Singamas made every effort to capture opportunities in this market and further develop its businesses.

### MANUFACTURING

Manufacturing continued to be the Group's major revenue source, accounting for 97.9% of its total revenue. During the reporting period, this segment registered consolidated revenue of US\$739,783,000, an increase of 193.8% over the same period last year. The improvement was the result of worldwide growth in container traffic, as well as buoyant export growth in the PRC. Profit before taxation and minority interests reached US\$15,119,000 against US\$7,719,000 in the last corresponding period.

The global liner shipping industry continued to do well, which created strong demand for new containers and logistics services. The phasing in of more new and bigger container vessels also resulted in a surge in demand for containers. During the reporting period, the Group produced approximately 420,000 twenty-foot equivalent units ("TEUs") of containers, about 92.2% higher than that of the same period last year.

Stronger demand for containers and higher material costs, especially for Corten steel and floorboard, drove up container selling prices. The average container selling price for a 20-foot dry freight container increased to US\$1,913, compared with US\$1,635 of first half 2006.

The Group's three new container manufacturing factories in Ningbo, Tianjin and Hui Zhou commenced fullscale production after gaining full licensing last year, and increased the Group's maximum annual production capacity to 1,250,000 TEUs. With improved efficiency and increased orders, the Tianjin and Hui Zhou plants began generating profits for the Group, and the Ningbo plant was able to achieve break-even during the reporting period.

To tap opportunities in the specialised containers market, the Group started production of higher value U.S. domestic containers and chassis in Qingdao last year and tank containers in Shunde in January this year. The Qingdao plant achieved break-even from February 2007; the Shunde plant is expected to break-even and generate profit for the Group in 2008 as start-up costs for tank container production were incurred during the period under review.



### BUSINESS REVIEW (Continued)

### **MANUFACTURING** (Continued)

Singamas benefited from continued cooperation with its strategic partners during the period. The Group extended its market reach to Japan and started to receive orders generating from Mitsubishi Corporation. Meanwhile, the alliance with China Shipping Investment Co., Ltd. strengthened the Group's factory network and paved the way for Singamas to capture the vast business opportunities in the PRC.

### LOGISTICS SERVICES

Underpinned by the vibrant global trade with the PRC, the country's major ports experienced expansion in cargo traffic. According to statistics from the Chinese Ministry of Communications, container throughput at top ten PRC container ports reported substantial growth in the first six months of 2007 with a collective growth rate of 24.6% over the same period of last year.

During the period under review, the Group's container depots and terminals handled a total of 2,277,009 TEUs of containers, increased by 5.7%. As a result, revenue from this segment increased by 11% to US\$10,846,000. Profit before taxation and minority interests was US\$4,763,000, an increase of 4.5% compared with the first half of 2006.

As for its Hong Kong mid-stream operations, the Group handled 124,590 TEUs of containers during the reporting period, down 19.7% against 155,157 TEUs in the first half of 2006. Accordingly, profit before taxation and minority interests decreased to U\$\$1,097,000, 36.6% lower than the same period of last year.

### **PROSPECTS**

Global trade and container throughput levels in the PRC continued to grow in the past two years, providing opportunities for the Group's manufacturing and logistics services businesses. Container shipping capacity is expected to increase by approximately 16% this year and by 15% in 2008, and cargo throughput in the PRC is forecasted to continue growing in the second half of 2007 due to strong global demand. This upward trend will give rise to a steady demand for new containers. Market estimates show that new container vessels with approximately 0.8 million TEUs of container capacity will be delivered to shipping companies in the second half of the year. Moreover, the replacement of old containers is expected to pick up from 2008. All these factors translate into a favourable business environment for Singamas that are conducive to business growth.

Looking ahead, the Group will continue to expand production of dry freight containers in order to increase sales. At the same time, the Group will enhance its products through its new Technology Development Centre in Shunde. Established one year ago, this centre is dedicated to developing, refining and producing containers in various specifications to meet the needs of customers.

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## BUSINESS REVIEW (Continued)

### **PROSPECTS** (Continued)

The Group will also focus increasingly on specialised containers that offer higher profit margins and are less susceptible to fluctuations in the cyclical shipping market. Moreover, it will continue to identify possible strategic alliances for the development of these specialised containers. The Group's target is to increase the proportion of revenue derived from specialised containers to 30% of its total revenue in three to five years.

With its extensive industry experience, diversified product mix, expanded production scale and solid customer relationships, Singamas is confident in its ability to capitalise on the business opportunities that lie ahead and generate satisfactory returns for shareholders.

# INTERIM DIVIDEND

The Directors are pleased to declare an interim dividend of HK6 cents per ordinary share (2006: HK4 cents per ordinary share) for the six months ended 30th June, 2007, payable on or before Wednesday, 31st October, 2007 to shareholders whose names appear on the Register of Members of the Company at close of business on Thursday, 25th October, 2007.

# **CLOSURE OF REGISTER OF MEMBERS**

The Register of Members of the Company will be closed from Monday, 22nd October, 2007 to Thursday, 25th October, 2007, both days inclusive, during which period no transfer of shares will be effected.

In order to qualify for this interim dividend, all transfers accompanied by the relevant share certificates must be lodged with the Company's Share Registrars, Computershare Hong Kong Investor Services Limited of 17th Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong, for registration of no later than 4:00 p.m. on Thursday, 18th October, 2007.

# AUDIT COMMITTEE

The Audit Committee has reviewed with management the accounting principles and practices adopted by the Group and discussed auditing, internal controls and financial reporting matters including a review of the unaudited interim financial report for the six months ended 30th June, 2007 ("Interim Report"). At the request of the Directors, the Group's external auditors have carried out a review of the Interim Report in accordance with Hong Kong Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the HKICPA.



# LIQUIDITY AND FINANCIAL RESOURCES

As at 30th June, 2007, the Group had bank balances and cash of US\$102,462,000 (31st December, 2006: US\$80,659,000) and total interest-bearing borrowings of US\$429,744,000 (31st December, 2006: US\$332,829,000). This represented a gearing ratio, calculated on the basis of the Group's total interest-bearing borrowings over equity attributable to equity holders of the Company, of 1.78 (31st December, 2006: 1.47) and a net debt to equity ratio, calculated on the basis of the Group's net interest-bearing borrowings (after deducting bank balances and cash of US\$102,462,000) over equity attributable to equity holders of the Company, of 1.36 (31st December, 2006: 1.12). The increase in total interest-bearing borrowings was largely attributable to higher working capital requirements as a result from expanding business volume. Due to higher interest-bearing borrowings, the interest coverage ratio of the Group's profit before interest, tax, depreciation and amortisation (EBITDA) to total net interest expense decreased to 3.29 times for the six months ended 30th June, 2007 (2006: 5.25 times).

# TREASURY POLICIES

The Group's treasury policies adopted for the six months ended 30th June, 2007 are consistent with those disclosed in the Group's 2006 Annual Report.

A majority of the Group's borrowings is arranged on a short term revolving basis for the financing of the Group's daily working capital requirements. Of the total borrowings as at 30th June, 2007, the maturity profile spread over a period of three years with US\$339,744,000 repayable within one year and US\$90,000,000 within three years. The Group's borrowings are principally on a floating rate basis. As at 30th June, 2007, the Company has outstanding interest rate swap contracts with an aggregate notional amount of US\$125 million (2006: US\$50 million) to hedge against the floating rate interest risk for a certain term loans granted for the financing of various business acquisitions of the Company.

# **DISCLOSURE PURSUANT TO RULE 13.21 OF THE LISTING RULES**

On 20th May, 2005, the Company entered into a facility agreement (the "Facility Agreement") with a syndicate of banks in respect of the US\$100,000,000 term loan and revolving credit facilities ("Facility") for a term of five years for the purposes of refinancing the US\$40,000,000 term loan and revolving credit facilities provided to the Company under a facility agreement dated 30th September, 2003 between the Company and a group of financial institutions named therein and funding certain business acquisitions and the working capital requirements of the Group. The Facility Agreement includes conditions to the effect that PIL, a substantial and controlling shareholder of the Company, continues to be the controlling shareholder (as defines in the Listing Rules) and the single largest beneficial shareholder of the Company. A breach of the above conditions will constitute an event of default under the Facility Agreement. If such an event of default occurs, all amounts outstanding under the Facility may become immediately due and payable. This disclosure is made in accordance with the continuing disclosure requirement under the Listing Rules.



# CHARGES ON ASSETS

As at 30th June, 2007, no asset of the Group was pledged as securities for credit facilities granted by banks to subsidiaries in the PRC. (31st December, 2006: US\$487,000)

# **CONTINGENT LIABILITIES**

During the period, the Company provided guarantees to banks as securities for bank facilities granted to certain subsidiaries and a jointly controlled entity in the PRC. As at 30th June, 2007 total amount of bank facilities of which guarantees were provided, utilised by the jointly controlled entity was US\$3,100,000.

# **REMUNERATION POLICIES AND NUMBER OF EMPLOYEES**

The remuneration policies adopted for the six months ended 30th June, 2007 are consistent with those disclosed in the Group's 2006 Annual Report. As at 30th June, 2007, the Group, including its subsidiaries but excluding associates and jointly controlled entities, employed 15,087 full-time employees.

# DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 30th June, 2007, the interests or short positions of the Directors in the shares, underlying shares or debentures of the Company or any associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) which (a) were required notification to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which any such Director is taken or deemed to have under such provisions of the SFO); or which (b) were required pursuant to Section 352 of the SFO to be entered into the register maintained by the Company; or which (c) were required, pursuant to Model Code for Securities Transactions by Directors of Listed Issuers ("Model Code") contained in the Listing Rules, to be notified to the Company and the Stock Exchange were as follows:

	Number of Shares/ Underlying Shares Held				
		Personal	Corporate	Total	of Issued
Name	Capacity	Interest	Interest	Interest	Shares
Mr. Chang Yun Chung	Beneficial	600,000	305,260,178	305,860,178	50.04
(Notes 1 & 2)	Owner				
Mr. Teo Siong Seng	Beneficial	19,234,000	-	19,234,000	3.15
(Note 3)	Owner				

# (A) ORDINARY SHARES OF HK\$0.10 EACH OF THE COMPANY



### (A) ORDINARY SHARES OF HK\$0.10 EACH OF THE COMPANY (Continued)

#### Note:

- (1) A total of 305,260,178 shares are held by PIL in which Mr. Chang Yun Chung is interested, in aggregate, in 165,600,000 shares representing 89.61% of the issued share capital of PIL. Mr. Chang Yun Chung's interest in shares of PIL comprises a personal interest in 26,425,000 shares and corporate interests in 58,500,000 shares through South Pacific International Holdings Limited, a company in which he holds 1.87% of the issued share capital and 80,675,000 shares through Y. C. Chang & Sons Private Limited, a company in which he holds 2.86% of the issued share capital. Messrs. Teo Siong Seng and Teo Tiou Seng, directors of the Company, both of their interests in shares of PIL comprise personal interests in 1,200,000 shares and 800,000 shares respectively and representing 0.65% and 0.43% of the issued share capital of PIL.
- (2) The personal interest of Mr. Chang Yun Chung represents the interest in 600,000 underlying shares in respect of the share options granted by the Company, the details of which are stated in the following section "Share Options".
- (3) The personal interest of Mr. Teo Siong Seng represents the interest in 13,234,000 shares and interest in 6,000,000 underlying shares in respect of the share options granted by the Company, the details of which are stated in the following section "Share Options".

All the interests disclosed above represent long position in the shares and underlying shares of the Company.

### (B) SHARE OPTIONS

At the 2007 annual general meeting of the Company held on 1st June, 2007, ordinary resolution was passed by shareholders to approve the adoption of a new share option scheme (the "New Scheme"). The Board was authorised to grant options to selected grantees of the Group, to subscribe for shares in the Company ("Shares"). The number of underlying shares available under the New Scheme shall not, in aggregate, exceed 10% of the issued Shares as at 1st June, 2007. All options shall be unvested options upon grant and unvested options shall vest automatically subject to selected grantees continuing to be a participant and in accordance with the provisions in the New Scheme. The exercise price of the options shall be determined and notified by the Board, and shall be at least the highest of (i) the closing price of the Shares as stated in the Stock Exchange's daily quotation sheet on the date (which must be a business day) when an offer of the grant of an option is made to a participant of the New Scheme in accordance with the provisions of the New Scheme in accordance with the provisions of the New Scheme ("Offer Date"); (ii) the average closing prices of the Shares as stated in the Stock Exchange's daily quotation sheets for the 5 business days immediately preceding the Offer Date; and (iii) the nominal value of the Shares.

### (B) SHARE OPTIONS (Continued)

### (i) Outstanding Options

Details of outstanding options for the underlying shares of the Company at the beginning and at the end of the period which have been granted under the New Scheme are as follows:

### Options to subscribe for Shares

Name/Category of Participants	Outstanding options at the beginning of the period	Number of options granted during the period	Outstanding options at the end of the period	Date of grant	Exercise period (Note a)	Exercise price per Share HK\$
Directors						
Chang Yun Chung	_	200,000	200,000	28/6/2007	28/6/2008 to 27/6/2017	5.14
		200,000	200,000	28/6/2007	28/6/2009 to 27/6/2017	5.14
		200,000	200,000	28/6/2007	28/6/2010 to 27/6/2017	5.14
	_	600,000	600,000			
Teo Siong Seng	_	2,000,000	2,000,000	28/6/2007	28/6/2008 to 27/6/2017	5.14
5 5		2,000,000	2,000,000	28/6/2007	28/6/2009 to 27/6/2017	5.14
		2,000,000	2,000,000	28/6/2007	28/6/2010 to 27/6/2017	5.14
	-	6,000,000	6,000,000			
Hsueh Chao En	_	500,000	500,000	28/6/2007	28/6/2008 to 27/6/2017	5.14
		500,000	500,000	28/6/2007	28/6/2009 to 27/6/2017	5.14
		500,000	500,000	28/6/2007	28/6/2010 to 27/6/2017	5.14
	-	1,500,000	1,500,000			
Jin Xu Chu	-	400,000	400,000	28/6/2007	28/6/2008 to 27/6/2017	5.14
		400,000	400,000	28/6/2007	28/6/2009 to 27/6/2017	5.14
		400,000	400,000	28/6/2007	28/6/2010 to 27/6/2017	5.14
	-	1,200,000	1,200,000			
Teo Tiou Seng	-	100,000	100,000	28/6/2007	28/6/2008 to 27/6/2017	5.14
		100,000	100,000	28/6/2007	28/6/2009 to 27/6/2017	5.14
		100,000	100,000	28/6/2007	28/6/2010 to 27/6/2017	5.14
		300,000	300,000			
Kuan Kim Kin	_	100,000	100,000	28/6/2007	28/6/2008 to 27/6/2017	5.14
		100,000	100,000	28/6/2007	28/6/2009 to 27/6/2017	5.14
		100,000	100,000	28/6/2007	28/6/2010 to 27/6/2017	5.14
		300,000	300,000			
Ngan Man Kit,	_	100,000	100,000	28/6/2007	28/6/2008 to 27/6/2017	5.14
Alexander		100,000	100,000	28/6/2007	28/6/2009 to 27/6/2017	5.14
		100,000	100,000	28/6/2007	28/6/2010 to 27/6/2017	5.14
	-	300,000	300,000			



### (B) SHARE OPTIONS (Continued)

### (i) Outstanding Options (Continued)

Options to subscribe for Shares (Continued)

Name/Category of Participants	Outstanding options at the beginning of the period	Number of options granted during the period	Outstanding options at the end of the period	Date of grant	Exercise period (Note a)	Exercise price per Share HK\$
Ong Ka Thai	-	100,000	100,000	28/6/2007	28/6/2008 to 27/6/2017	5.14
		100,000	100,000	28/6/2007	28/6/2009 to 27/6/2017	5.14
		100,000	100,000	28/6/2007	28/6/2010 to 27/6/2017	5.14
		300,000	300,000			
Soh Kim Soon	-	100,000	100,000	28/6/2007	28/6/2008 to 27/6/2017	5.14
		100,000	100,000	28/6/2007	28/6/2009 to 27/6/2017	5.14
		100,000	100,000	28/6/2007	28/6/2010 to 27/6/2017	5.14
	_	300,000	300,000			
Sub-total		10,800,000	10,800,000			
Employees (Note b) In aggregate						
	-	2,400,000	2,400,000	28/6/2007	28/6/2008 to 27/6/2017	5.14
		2,400,000	2,400,000	28/6/2007	28/6/2009 to 27/6/2017	5.14
		2,400,000	2,400,000	28/6/2007	28/6/2010 to 27/6/2017	5.14
Sub-total	_	7,200,000	7,200,000			
All other employees In aggregate	5					
	-	766,666	766,666	28/6/2007	28/6/2008 to 27/6/2017	5.14
		766,667	766,667	28/6/2007	28/6/2009 to 27/6/2017	5.14
		766,667	766,667	28/6/2007	28/6/2010 to 27/6/2017	5.14
Sub-total		2,300,000	2,300,000			
Total	-	20,300,000	20,300,000			

Notes:

- (a) The options are to be vested and exercisable in three tranches on 28th June, 2008, 2009 and 2010 respectively and up to 27th June, 2017.
- (b) Employees are working under employment contracts that are regarded as "continuous contracts" for the purposes of the Employment Ordinance.

During the period, there was no options being exercised, cancelled or lapsed.





### (B) SHARE OPTIONS (Continued)

### (ii) Valuation of Share Options

The Company has used the Binomial option pricing model (the "Model") to value the share options granted during the review period. The value of an option varies with different variables of certain subjective assumptions. Any change in the variables so adopted may materially affect the estimation of the fair value of an option.

During the interim period, 20,300,000 share options were granted on 28th June, 2007 to the selected grantees. The fair values of options determined at the date of grant using the Model ranged from HK\$1.62 to HK\$2.52. Such value will be expensed through the Group's income statement over the vesting period of the options. Share option expense of US\$262,000 (2006: nil) was recognised for the reporting period ended 30th June, 2007.

The following major assumptions were used to calculate the fair values of share options:

	Date of Grant 28th June, 2007
Closing share price at the date of grant	НК\$5.25
Exercise price	HK\$5.14
Vesting period: (Note 1)	
Tranche 1	from 28th June, 2007 to 27th June, 2008
Tranche 2	from 28th June, 2007 to 27th June, 2009
Tranche 3	from 28th June, 2007 to 27th June, 2010
Risk-free interest rate (Note 2)	4.78%
Option life (Note 3)	10 years
Expected volatility (Note 4)	48%
Expected dividend yield (Note 5)	1%

#### Notes:

- 1. Vesting period: being the vesting periods of the options.
- 2. Risk-free interest rate: being the approximate yields of 10-year Exchange Fund Notes traded on the date of grant, matching the expected life of each option.
- 3. Option life: being the period of 10 years commencing on the date of grant.
- 4. Expected volatility: being the approximate volatility of closing price of the share of the Company in the past three years immediately before the date of grant.
- 5. Expected dividend yield: being the approximate average semi-annual cash dividend yield for the past financial years.



Other than those disclosed in note 20 to the condensed financial statements (which were approved by the independent non-executive Directors and in the opinion of the Directors were carried out on normal commercial terms and in ordinary course of the Group's business), no contracts of significance in relation to the Group's business to which the Company, its holding company, fellow subsidiaries or any of its subsidiaries was a party and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the period or at any time during the period.

At no time during the period was the Company, its holding company, fellow subsidiaries or any of its subsidiaries a party of any arrangement to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Save as disclosed above, none of Directors, nor their associates, had any other interests or short positions in the shares, underlying shares and debentures of the Company or any associated corporations (within the meaning of Part XV of the SFO) which (a) were required notification to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which any such Director or chief executive is taken or deemed to have under such provisions of the SFO); or which (b) were required pursuant to Section 352 of the SFO to be entered into the register maintained by the Company; or which (c) were required, pursuant to the Model Code contained in the Listing Rules, to be notified to the Company or the Stock Exchange.

# SUBSTANTIAL SHAREHOLDERS' INTERESTS

As at 30th June, 2007, according to the register kept by the Company pursuant to Section 336 of the SFO, and so far as was known to any Director, the following persons (other than the interests of certain Directors disclosed under the section headed "Directors' Interests and Short Positions in Shares, Underlying Shares and Debentures" above), had an interest or short position in the shares and underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO:

		Number of	Percentage of	
	N	Shares of HK\$0.10 Each		Total Issued
Name	Notes	Direct Interest	Indirect Interest	Shares
Madam Lee Kheng Wah	(1)	_	305,860,178 (L)#	50.04
PIL	(2)	305,260,178 (L)#	_	49.94
Y.C. Chang & Sons Private Limited	(3)	-	305,260,178 (L)#	49.94

(L)# – Long Position



# SUBSTANTIAL SHAREHOLDERS' INTERESTS (Continued)

### Notes:

- (1) Madam Lee Kheng Wah, as the spouse of Mr. Chang Yun Chung, is deemed to be interested in these shares.
- (2) A full explanation of these shares is disclosed under the section headed "Directors' Interests and Short Positions in Shares, Underlying Shares and Debentures" above.
- (3) As Y.C. Chang & Sons Private Limited directly controls one-third or more of the voting rights in the shareholders' meeting of PIL, in accordance with SFO, Y.C. Chang & Sons Private Limited is deemed to be interested in PIL's interests in the Company's issued shares.

Save as disclosed above, there was no other person known to the Directors, other than the Directors, who, as at 30th June, 2007, had an interest or a short position in the shares and underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO.

# PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the period.

# **CORPORATE GOVERNANCE PRACTICES**

The Company has fully complied with all the applicable principles in the code provisions and adopted certain recommended best practices in the Code on Corporate Governance Practices (the "Code") as set out in Appendix 14 of Listing Rules. The corporate governance practices adopted for the six months ended 30th June, 2007 are consistent with those disclosed and outlined in the Group's 2006 Annual Report.

# STATEMENT OF DIRECTOR RESPONSIBILITIES FOR FINANCIAL STATEMENTS

All Directors acknowledge that they are responsible for overseeing the preparation of financial statements. In preparing the financial statements for the six months ended 30th June, 2007, the Directors have selected suitable accounting policies and applied them consistently, adopted of all applicable new Hong Kong Financial Reporting Standards which are in conformity to the International Financial Reporting Standards, made judgements and estimates that are prudent and reasonable and prepared the accounts on the going concern basis.



# COMPLIANCE WITH THE MODEL CODE

The Company has adopted the Model Code as set out in Appendix 10 of the Listing Rules. Having made specific enquiry of the Directors, all of the Directors have complied with, for any part of the accounting period covered by this Interim Report, the required standard set out in the Model Code and its code of conduct regarding directors' securities transaction.

On Behalf of the Board Chang Yun Chung Chairman

As at the date of this report, the Board consists of:

Executive Directors: Mr. Chang Yun Chung (Chairman) (also known as Mr. Teo Woon Tiong) Mr. Teo Siong Seng (Vice Chairman) Mr. Hsueh Chao En Mr. Jin Xu Chu Mr. Teo Tiou Seng

Hong Kong, 29th August, 2007

*Non-executive Director:* Mr. Kuan Kim Kin

Independent Non-executive Directors: Mr. Ngan Man Kit, Alexander Mr. Ong Ka Thai Mr. Soh Kim Soon

